

# FINAL RESULTS

The Board of Directors ("Board") wishes to announce the following audited results of the Group for the year ended 31 December 2006.

# **Consolidated Income Statement**

			For the year ended 31 December	
	Notes	2006	2005	
		HK\$'000	HK\$'000	
Revenue	3	5,853,032	6,002,371	
Cost of sales		(4,777,190)	(5,023,810)	
Gross profit		1,075,842	978,561	
Other operating income		224,398	132,215	
Distribution costs		(293,754)	(281,004)	
Administrative expenses		(297,581)	(252,042)	
Other operating expenses		(17,548)	(31,811)	
Profit from operations		691,357	545,919	
Financing costs		(19,710)	(15,637)	
Share of profit less losses of associates		39,731	30,239	
Profit before taxation	4	711,378	560,521	
Income tax expense	5	(136,775)	(115,586)	
Profit for the year	3	574,603	444,935	
Attributable to: Equity shareholders of the Company		573,932	444,918	
Minority interests		671	17	
Drofit for the year		574 603	444 035	
Profit for the year		574,603	444,935	
Dividends	6	130,865	130,865	
Earnings per share (cents)	7	28.5	22.1	

# **Consolidated Balance Sheet**

Consonance Bulline Sheet		At	At
		31 December	31 December
	Notes	2006	2005
		HK\$'000	HK\$'000
Non-current assets			
Investment properties		1,248,800	1,220,013
Property, plant and equipment		1,089,616	831,167
Lease prepayments		207,440	71,566
Interest in associates		438,821	401,282
Investments		111,781	76,339
Hire purchase debtors and instalments receivable		142,352	158,731
Deferred tax assets		19,094	23,697
		3,257,904	2,782,795
Current assets			
Inventories		746,536	760,718
Properties held for sale		454,906	447,164
Trade debtors	8	348,095	321,549
Hire purchase debtors and instalments receivable		101,869	102,711
Other debtors, deposits and prepayments		128,448	205,159
Cash and cash equivalents		1,259,330	1,016,406
		3,039,184	2,853,707
Current liabilities		·	
Bank overdrafts (unsecured)		29,884	44,058
Bank loans (unsecured)		332,160	301,034
Trade creditors	9	235,506	284,727
Other creditors and accruals		224,856	266,154
Amounts due to related companies		613	1,825
Taxation		163,634	154,809
Provisions		10,356	9,297
		997,009	1,061,904
Net current assets		2,042,175	1,791,803
Total assets less current liabilities		5,300,079	4,574,598
Non-current liabilities			
Deferred tax liabilities		31,624	11,879
Bank loan (unsecured)		49,072	143,568
Provisions		15,125	14,317
		95,821	169,764
NET ASSETS		5,204,258	4,404,834
Representing:			
Capital and Reserve			
Share capital		1,006,655	1,006,655
Reserves		4,163,237	3,368,083
Total equity attributable to equity			
shareholders of the Company		5,169,892	4,374,738
Minority interests		34,366	30,096
TOTAL EQUITY		5,204,258	4,404,834

Notes:

#### 1. Basis of consolidation

The consolidated accounts of the Company for the year ended 31 December 2006 comprise the Company and all its subsidiaries (together referred to as the "Group") and the Group's interest in associates.

# 2. Changes in accounting policies

The International Accounting Standards Board has issued a number of new and revised International Financial Reporting Standards ("IFRS") that are effective for accounting periods beginning on or after 1 January 2006.

The adoption of the new and revised IFRSs did not result in significant changes to the Group and/or Company's accounting policies. The changes are detailed in note 2 of the financial statements in the annual report.

# 3. **Segmental Information**

	For the	Revenue year ended ecember	Profit from For the year	ar ended
	2006	2005	2006	2005
	HK\$'000	HK\$'000	HK\$'000	HK\$'000
By business segments				
Motor vehicle distribution	4,818,439	5,020,581	390,058	413,785
Heavy commercial vehicle and industrial equipment distribution	777,820	764,251	103,472	82,886
Property rentals and development	89,763	56,475	140,035	(7,093)
Other operations	167,010	161,064	57,792	56,341
	5,853,032	6,002,371	691,357	545,919

	Group Revenue For the year ended 31 December	
	2006	2005
	HK\$'000	HK\$'000
By geographical locations		
Singapore	4,998,003	5,252,629
Hong Kong	60,711	57,533
PRC	248,653	153,856
Others	545,665	538,353
	5,853,032	6,002,371

# 4. **Profit before taxation**

	For the year ended 31 December	
	2006	2005
	HK\$'000	HK\$'000
Profit before taxation is arrived at		
after charging/(crediting) the following:		
Cost of goods sold	4,603,705	4,835,673
Interest expense	19,710	15,637
Amortisation of lease prepayments	4,773	2,913
Depreciation of property, plant and equipment	72,930	61,638
Gain on sale of property, plant and equipment	(11,600)	(7,597)
Gain on sale of unlisted equity securities	-	(37,646)
Loss on sale of investment properties	1,018	921
Share of associates' taxation	14,835	16,095

# 5. Taxation

	For the year ended 31 December	
	2006	2005
	HK\$'000	HK\$'000
Group:		
Hong Kong	697	1,785
Singapore	124,985	104,953
Elsewhere	11,093	8,848
	136,775	115,586

Taxes on profits have been provided for at the applicable rates of taxation on the estimated assessable profits arising in the relevant jurisdictions for the year.

# 6. **Dividends**

	For the year ended 31 December	
	2006	2005
	HK\$'000	HK\$'000
Interim dividend paid of 2.0 cents		
(2005: 2.0 cents)	40,266	40,266
Final proposed dividend of 4.5 cents		
(2005: 4.5 cents)	90,599	90,599
	130,865	130,865

# 7. Earnings per share

The calculation of basic earnings per share is based on net profit for the year attributed to ordinary shareholders of HK\$573,932,000 (2005: HK\$444,918,000) and divided by the weighted average number of shares of 2,013,309,000 (2005: 2,013,309,000) in issue during the year.

The amount of diluted earnings per share is not presented as there were no dilutive securities outstanding during 2006 and 2005.

#### 8. Trade debtors

Included in trade debtors are debtors (net of impairment losses) with the following ageing analysis:

	For the year ended	
	31 December	
	2006	2005
	HK\$'000	HK\$'000
0-30 days	308,887	285,623
31 to 90 days	33,922	32,805
Over 90 days	5,286	3,121
	348,095	321,549

The Group allows credit periods from 7 days to 6 months.

#### 9. Trade creditors

Included in trade creditors are creditors with the following ageing analysis:

	For the year ended	
	31 December	
	2006	2005
	HK\$'000	HK\$'000
0-30 days	124,867	122,124
31-90 days	98,097	119,576
91-180 days	6,969	42,251
Over 180 days	5,573	776
	235,506	284,727

#### FINAL DIVIDEND

The Board recommends a final dividend of 4.5 cents per share on the shares in issue absorbing a total of HK\$90,599,000 which will be payable on 31 May 2007 to shareholders whose names appear on the Register of Members on 3 May 2007, subject to the approval of shareholders at the Annual General Meeting to be held on 3 May 2007.

# **CLOSURE OF REGISTER OF MEMBERS**

The Register of Members will be closed from 19 April 2007 to 3 May 2007, both days inclusive. During this period, no transfer of shares will be effected and registered.

In order to qualify for the entitlement of the proposed final dividend, all transfer forms accompanied by the relevant share certificates must be lodged with the Company's registrar, Computershare Hong Kong Investor Services Limited, Shops 1712-1716, 17<sup>th</sup> floor, Hopewell Centre, 183 Queen's Road East, Wanchai, Hong Kong, not later than 4:30pm on 18 April 2007.

#### ANNUAL GENERAL MEETING

The Annual General Meeting will be held at The Dynasty Club, 7/F South West Tower, Convention Plaza, 1 Harbour Road, Wanchai, Hong Kong, on, 3 May 2007 at 11:00a.m.. The Notice of Annual General Meeting will be sent to shareholders on or before 10 April 2007.

# MANAGEMENT REVIEW

The Group faced many challenges in year 2006. New cars and new models were introduced in Singapore. Nissan's share of the market was however reduced because of:

- Keen competition from new entrants and existing parallel importers and cheaper cars from the regional countries
- No new models to bring in more customers
- With the introduction of the Euro 4 Emission Standard in Singapore that took effect from the last quarter 2006 there were no sales of commercial vehicles.

On the other hand bottom line has been cushioned by cheaper car quota prices, the strengthening of the Singapore dollar and Asian currencies and the relative weakness of the Japanese Yen against the US dollar. Continuing world wide geopolitical uncertainties, unpredictable interest rate trend and high fuel prices will likely dampen financial performance. Consumers' confidence is still trending towards smaller and cheaper cars. Sales volumes of Subaru cars in Singapore, China and Hong Kong improved year on year but bottom line was thinner. After-sales servicing of vehicles strengthened in volume and profitability.

Group Revenue year on year dropped 2.5% to HKD5.853 billion dampened by reduced Nissan and Nissan Diesel unit sales volumes which dipped 18.9% and 20.5% to 16,796 and 1,412 respectively although cushioned somewhat by the 64.3% increased unit sales volume to 4,082 from Subaru sales in Singapore, PRC, Hong Kong and the region.

Group profits attributable to shareholders year on year would have dropped 7.6% if they were not boosted by the HKD163 million bonus from increased value of investment properties, write-backs, higher net interest income and dividend received and higher foreign exchange gain. Overall group profits attributable to shareholders were up 29.0% year on year. Expenses from Singapore Motor Show 2006 had resulted in higher distribution and administrative costs but other overheads and financing costs were well contained. Share of earnings of associates moved up 31.4%.

Other than increased value of investment properties, financial performance of the Property Division improved over last year with better occupancy and rental rates helped by the influx of expatriates into Singapore. The situation is expected to improve further. Nevertheless continuing high interest costs may override the better revenue.

Over at the Industrial Machinery Division, truck sales in Singapore declined despite better sentiments in the logistics and construction sectors. With the introduction of the Euro 4 Emission Standard in Singapore since the last quarter of 2006 there were no medium-sized truck sales. Margins rose because of contributions from the first three quarters of the year. Although truck sales volume in Thailand declined, profits improved because of better margins and foreign exchange gain.

Capital commitments dropped to HKD38 million from HKD69 million as at end of last year. These commitments are the balances from various completed and completing projects. Continuing expansion in sales activities regionally increased head count to 1,180.

During the year our Vantone offices in Beijing China were sold and our property at Tan Chong Industrial Park was reclassified from investment property to fixed assets because it was used within the Group. The number of investment properties is therefore reduced from 7 to 5.

With its solid financial standing the Group will continue its expansion into the region. It will proceed to borrow more long term debt to meet infrastructural and investment needs if interest rates are conducive.

The Group has adopted the changes in reporting standards as required by the Stock Exchange of Hong Kong and the International Accounting Standards Board.

#### PURCHASE, SALE OR REDEMPTION OF THE COMPANY'S LISTED SECURITIES

There was no purchase, sale or redemption of the Company's shares by the Company or any of its subsidiaries during the year.

#### **AUDIT COMMITTEE**

The Audit Committee has reviewed with management the results of the Group for the year ended 31 December 2006.

### CODE ON CORPORATE GOVERNANCE PRACTICES

The Company has complied throughout the year with the Code on Corporate Governance Practices as set out by the Stock Exchange of Hong Kong Limited ("Stock Exchange") in Appendix 14 of the Listing Rules. The independent non-executive directors were not appointed for a specific term but are subject to retirement by rotation and re-election at the Company's Annual General Meeting in accordance with the Company's Bye-Laws. The Chairman had been instrumental in listing the Group. He has in-depth professional knowledge of, and extensive experience in the automobile industry and full cognizance of the workings of the business operations of the Group. In view of this, the Board would like him to continue with some executive functions. The balance of power and authority is ensured by the participation and input of the other Board members who are highly qualified and experienced professionals. The roles of the respective executive directors and senior management who are in charge of different disciplinary functions complement the role of the Chairman and Chief Executive Officer. The Board believes that this structure is conducive to strong and consistent leadership enabling the Group to make and implement decisions promptly and efficiently.

By Order of the Board **Sng Chiew Huat** *Finance Director* 

Hong Kong, 27 February 2007

Website: http://www.tanchonginternational.com

As at the date of this announcement, the directors are Mr. Tan Eng Soon, Mr. Joseph Ong Yong Loke, Mr. Tan Kheng Leong, Mr. Neo Ah Chap and Mdm. Sng Chiew Huat. Independent non-executive directors are Mr. Lee Han Yang, Ms Jeny Lau and Mr Masatoshi Matsuo. The Honorary Life Counsellor of the Company is Dato' Tan Kim Hor.

# **Tan Chong International Limited**

(Incorporated in Bermuda with limited liability)
(Stock Code: 693)

Please also refer to the published version of this announcement in The Standard.